2023 Annual Meeting Sammamish Rowing Association

Agenda

- Welcome!
- Roles of SRA Leadership
- 2022 Reflections
- Financial Review
- Fundraising Outlook
- Looking Forward
- Board Election
- Q&A

Welcome to our 2023 Annual Meeting!

Thank yous!

- Interim Executive Director
- Coaches and staff
- Financial management
- Fundraising leadership
- Departing Board members

Opportunities and growth

- 2022 Covid rebuilding, 2023 propel forward!
- Hire a permanent Executive Director
- Coach development and continued retention
- Fundraising and development "202"
- Extend our impact in the broader community

Roles of SRA Leadership

Board of Directors

- Governance, policy, and oversight of Executive Director
- Engage in the health and mission of SRA through focus areas and board committees

Board Committees

 Development, Equipment, Finance, Governance, House, Safety, Strategic Planning

Executive Director

- Leadership/management to ensure health & integrity of SRA
- Alignment of priorities to strategic plan
- Operational decision-making
- Partners with Board on annual budget and strategic initiatives

Our Mission

SRA provides an **inclusive community** that encourages individual development, celebrates team success, and inspires a life-long passion for rowing.

See our <u>Strategic Plan</u>



2022 Reflections

Alignment to strategic plan goals:

- Financially sustainable
 - 2020 (remain operational), 2021 (recovery), 2022 (rebuild)
- Facilities and equipment
 - O Roof!
 - Five new shells in 2022: (3) 8+, (1) 4-, (1) 4+
- High-caliber staff members
 - 2 part-time staff transitioned to full time; 5 new part-time staff members
 - 73% of Junior staff is alumni
 - Low attrition (2)
- Reach and impact in the broader community
 - Drawing new people 179 RFAD (jrs, adults, parents), 101 adult LTR; 274 summer camp registrations
 - Row for the Cure
 - ErgEd
- Needs of every community member
 - 40 novices in fall (across all masters teams); 70 novices in fall Jr Teams
 - 307* entries across 13 local, regional and national regattas
- Supportive community on and off the water
 - O Encouragement, friendship, and support

Financial Review

- Learning in 2022
 - Takes more time to rebuild junior program as years were 'lost' for some participants
 - Reserves needed as boathouse ages
 - Major fundraiser required to continue equipment plan
- Key reasons for 2022 financial success
 - Staff
 - Government assistance
 - Member financial support thru giving to move initiatives forward
 - Board support as enrollment required small fee increase in Fall 2022
- Heading into 2023
 - Strong reserves and balanced budget for operations (continue to eye enrollment - recruit!)

Financial Gross

Review

Stater	ment	t of Activ	vity			
	Jan	- Dec 2022	Jan	- Dec 2021	Change	
Revenue						
2100 Class fees-Junior	S	708,399	\$	460,570	s	247,829
2200 Class fees-Adult		360,939		295,752		65,187
Other Revenues		2,191		33,949		(31,758)
Total Revenue	\$	1,071,529	\$	790,271	s	281,258
Gross Profit	\$	1,071,529	\$	790,271	\$	281,258
Expenditures						
5000 Personnel Expense	S	876,188	s	7 <mark>4</mark> 8,721	s	127,467
6000 WA State B & O Tax		22,159		4,666		17,494
7000 Program Expenses		105,241		63,020		42,221
8000 Equipment & Facility Expense		168,720		118,732		49,988
Total Expenditures	\$	1,172,309	\$	935,139	s	237,170
Net Operating Revenue	s	(100,779)	\$	(144,868)	\$	44,089
Other Revenue						
3000 Fund Raising	S	83,561	S	106,251	s	(22,690)
4000 Other Income		106,005		390,205		(284,200)
Total Other Revenue	s	189,566	\$	496,456	\$	(306,890)
Total Other Expenditures	s	279,734	\$	257,424	s	22,310
Net Other Revenue	\$	(90,168)	\$	239,032	\$	(329,200)
Net Revenue	\$	(190,948)	\$	94,164	\$	(285,112)

Sammamish Rowing Association



1) December and YTD figures do not include \$184,728 of 2023 revenue collected in December as we prepare to switch to the accrual method of accounting.

(2) Detail of Fundraising by Source:					
Ergathon	\$38,613				
Steady State/Matching	25,198				
Scholarship	19,250				
Other	500				
Total	<u>\$83,561</u>				

(3) Detail of Other Income by Source:					
COVID Tax Credits	\$58,500				
WA Grant	35,000				
Regatta Trailer Space	14,806				
Interest Income	1,050				
Sale of Equipment	(3,352)				
Total	<u>\$106,005</u>				

Sammamish Rowing Association

Financial Review

Statement of Fin	ancia	I Positi	on			
	12/31/2022		12/31/2021		Change	
ASSETS						
Current Assets						
Bank Accounts						
1000 Columbia Checking- 8965	S	75,703	S	49,556	S	26,146
1001 Columbia Checking Scholarship Fund - 6358		59,713		70,887		(11,174)
1002 Columbia Money Market- 8973		402,793		705,347		(302,553)
Cetera Investment - US T-Bills (Reserves)		400,469		4		400,465
Total Current Assets*	\$	938,678	\$	825,794	\$	112,884
Fixed Assets						
1004 Hod Fowler Boathouse	S	3,915,985	s	3,915,985	S	-
1005 Boats & Oars		1,500,501		1,392,179		108,322
1006 Other Equipment		285,399		296,538		(11,139)
1009 Accumulated Depreciation		(1,886,476)		(1,654,443)		(232,033)
Total Fixed Assets	\$	3,815,409	\$	3,950,260	\$	(134,851)
TOTAL ASSETS	\$	4,754,087	\$	4,776,054	S	(21,967)
LIABILITIES AND EQUITY			1		1	
Liabilities						
Current Liabilities						
Credit Cards	S	3,477	s	18,122	s	(14,645)
Other Current Liabilities	Į.	4,819		5,921		(1,102)
Total Liabilities	s	8,296	\$	24,043	S	(16,849)
Total Equity	s	4,745,791	\$	4,752,011	S	(6,220)
TOTAL LIABILITIES AND EQUITY	\$	4,754,087	\$	4,776,054	\$	(21,967)

Sammamish Rowing Association



*December 31, 2022 cash balance includes \$185,000 of 2023 fees collected in December

Sammamish Rowing Association

Fundraising Outlook

- \$59K in scholarship fund
- Fall 2022 Ergathon raised \$50k for purchase of our first electric engine
- Gala in February to fund 2023 equipment purchases and scholarship initiatives
- Dock replacement is on the horizon
- Review and streamline current development plan



Looking Forward Continue focus on the Strategic Plan

- Initiate alternative financial development opportunities
- Research additional launch sites and training spaces
- Continue process for dock replacement (long term project)
- Expanding staff development and growth opportunities
- Ensure job descriptions match the needs of the club as evolves
- Installation of first electric engine on coaching launch
- Complete member survey in conjunction with creating new strategic plan
- Develop a comprehensive plan for Diversity, Equity and Inclusion (DEI) to support our community initiatives to expand SRA's reach into the community

Board Election

The Process

Candidate selection

 Board of Directors seeks candidates from across SRA, nominates new directors and officers (except President and Immediate Past President)

• Voting

- SRA membership votes to accept the nominated candidates for board directors and officers
- SRA by-laws stipulate director and officer elections are to be by acclamation

Director Candidates

Board Director Candidates

- Three-year term, ending January 2026
- Nominees
 - o Birgit Bertram | MM rower
 - Christen Kartaltepe | 5AM rower
 - o Diane Carlson | ECM rower
 - Peter Struyvenberg | Small Boat rower



Officer Candidates

Board Officer Candidates

- One-year term, expiring January 2024
- Nominees
 - Vice President | Yvonne Cote MM rower
 - **Treasurer** | Ann Taylor MM rower (continuing)
 - Secretary | Dale Quigg MM/SMB rower (continuing)
 - Staff Liaison | Nancy Johnston 5AM rower

Move forward with member election for Board Directors and Officers

2023 Board Directors and Officers Vote **Vote by acclamation:**

Board Directors

Board Officers



2023 Board of Directors



Board Officers

- **President | Bart Eppenauer** ECM
- Past President | Susan Cameron ECM
- Vice President | Yvonne Cote MM
- **Treasurer | Ann Taylor** MM (continuing)
- **Secretary | Dale Quigg** Sculling, MM, Independent (continuing)
- Staff Liaison | Nancy Johnston 5AM

Board Directors

- Alice Detwiler Sculling, Independent, Alumni parent
- Birgit Bertram MM
- Christen Kartaltepe | 5AM
- Diane Carlson ECM
- Jonni Ressler Junior parent
- Lora Plaskon 5AM
- Nancy "NJ" Johnston 5AM
- Peter Struyvenberg Small Boats
- Sharon Cunnington Junior parent

Q & A

Ask anything, and we'll do our best to answer!

